

Division of Biomedical
Sciences

School of Medicine
Riverside, CA 92521
Tel (951) 827-2186

September 15, 2016

TO: Dylan Rodrigues, Chair of Academic Senate
FROM: Iryna Ethell, Chair of Faculty Executive Committee, School of Medicine
RE: UC Health strategic plan

The School of Medicine Executive Committee reviewed and supports the proposed strategic plan for UC Health developed by EVP Jack Stobo.

Points that are included in the strategic plan are very pertinent to the growth or more importantly the survival of the UC Health system. There is nothing in the document that raises any concerns.

UC Health is currently focused on the medical centers, which have traditionally been the revenue streams for their respective campuses. However, if the strategy will continue it is not likely to be successful. The development of statewide clinical service lines across the UC Health system is a solid strategy that will benefit all UC campuses including UCR. If implemented proposed strategic plan will be crucial for our growth and hopefully strongly encourage other UC campuses to work with us in the planning stages so any additional UC clinical activity are done in partnership with UCR.

The proposed changes to UCR Health system are also aligned with doing the right things rather than just preserving revenue streams. Core values that are listed in the strategic plan are in line with UCR SOM core values emphasizing patient-centeredness and the positive impact on the communities we serve and shifting away from volume-driven care and towards value-driven care.