Prior to the meeting, Chair Martins-Green introduced Dr. Cliff Brunk, Chair of the Academic Council as an honored guest who spoke to the faculty on several issues. The first issue regarded the meeting of the Regents on November 16, 2005. Resolution 61 was discussed which had three main parts. One part involved the raising of all UC employees salaries to market level within 10 years with the proviso that there be adequate funds available. Second part dealt with structure for senior management compensation and salaries. The third was the proposition to raise student fees by 8% and adjust aid to undergraduate students to try and balance things.

The Science Math Initiative, which was initiated last year, has been put together by Linda Goff, visionary for the UC Senate. She has formed a working group with one representative from each campus – Review of Education Abroad to allow campus input and assess all opportunities available for UC students to study abroad.

Planning for a Doctoral and Professional Education Task Force has been set in place and has several Senate representatives. The objective is to look at the professional schools and doctoral programs systemwide and to see where new schools may be formulated, particularly where a new law school and a new medical school might be located and in what time frame. The task force provides a correlation of each of the campuses and will be a systemwide planning effort.

ANNOUNCEMENTS BY THE CHANCELLOR: Chancellor Córdova began by announcing that next Monday, November 28, 2005, there will be a Faculty Forum hosted by the Academic Senate, the Chancellor and the Executive Chancellor and Provost regarding Enhancing Graduate and Special Education. All were encouraged to attend.

International Programs was the topic of the Chancellor’s discussion. She began by stating that the vision of UCR is to shape a strategy to become more of a global research university with a heart, that creates a nurturing and learning environment of our students, provides a welcoming and stimulating environment for our friends and supporters, and serves as both of source of pride for our region and a leader in its economic and cultural development. To do this requires attracting and retaining a diverse, world-class faculty. Becoming a ‘global” research university requires that we take on some challenges over the next few years. These can be articulated in the form of goals previously set for the campus. The Chancellor said that by putting an international spin on these goals, we can clearly see what we need to do to achieve global status.

- Goal 1: Achieve the international profile of an AAU member university. Since its founding in 1900, the AAU has had its primary goal “to advance the international standing of U.S. research universities.” Almost all of the 62 member universities have a strong international vision as well as highly visible and important international programs and activities.
• Goal 2: Expand international opportunities for all students. We can achieve this by becoming a campus of “first choice” for international graduate students and by increasing opportunities for undergraduate students to study abroad.

• Goal 3: Internationalize the UCR curriculum. We need to revamp the curriculum to reflect the importance of a global perspective for our students, as well as the international opportunities and challenges facing our graduates.

• Goal 5: Diversify our faculty, staff and graduate population. Diversity of ideas and cultures means attracting top-notch faculty, graduate students, and scholars to our campus from all over the world.

• Goal 6: Forge closer ties with the international community. Attracting and retaining highly-skilled jobs and industries from around the world, responding to global issues of common interest with countries throughout the world, and achieving our common goals of prosperity and sustainability.

The Chancellor went on to say that meeting these goals requires that we formulate a plan to expand our international efforts on campus. For example:

• Internationalizing our curriculum, starting with our new Global Studies Major.
• Expanding services for our international students and visiting international scholars.
• Conducting international conferences and professional education programs as well as workshops and seminars for our campus and local community on international issues.

The challenges will be to formulate a solid, workable plan for international activities overseas in many other areas.

Some examples:

• build international collaborations in research and scholarship
• use the fabulous existing networks of our faculty
• increase summer research experiences for our undergrads
• expand international extension, where we’ve already made an excellent start under the leadership of Jack Azzaretto
• establish international development/fundraising efforts
• create linkages with international alumni
• expand partnerships and linkages with “sister universities” around the world.

Chancellor Cordova addressed the unspoken goal of developing the international resources – and provide the international infrastructure – to meet these challenges appropriately and in a cost-effective manner.

Currently, we are developing an international strategy for UCR on two fronts:

1. Recent trips to Mexico, Korea, and China

• Mexico: UC Mexus, Casa de California, UCR leadership role.
• Korea: Extension Center and relationship with District of Gangnam, City of Seoul
• China: Focus on agriculture and environment. Keynote speech at China Agricultural University’s centennial celebration. Professor Joseph Norbeck’s research collaborations at Shanghai and Xi’An Jiao-Tong Universities. Signed MOUs with all three of these universities, also visited UCR’s thriving Extension Center in Beijing.

According to the Chancellor, this is only the beginning. UCR is on the map regionally, nationally, and is now
assuming an increasingly important international profile. Further, we are mapping UCR’s efforts onto an international strategy being developed systemwide under the direction of Gretchen Kalonji.

2. We have formed a campus-wide International Advisory Committee to develop a vision, mission, and a strategy for international initiatives at UCR.

- This committee includes involvement of the Senate Committee on International education
- The Chancellor emphasized that we are serious about this and are ready to support the conclusions and recommendations of the committee.

ANNOUNCEMENTS BY THE EXECUTIVE VICE CHANCELLOR AND PROVOST: EVC & P Wartella expanded upon the Chancellor’s remarks and added that UCR already is involved in a wide variety of teaching, research and extension programs and much collaboration worldwide. She would like to increase significantly our involvement in international initiative and to secure worldwide visibility and reputation in international areas.

There are many more international opportunities than we have resources to pursue and we need a vision and a strategy to guide us in the careful selection of the best and most appropriate opportunities to pursue worldwide. There are many hidden strengths all over campus in international areas such as our excellent faculty, departments, research centers involved in many international programs and activities and our internationally diverse undergraduate and graduate student population. She suggested that we should bring these strengths together in a synergistic way across campus so that our international reputation will be built upon UCR’s faculty, research, and curricular strengths. We should offer programs and activities overseas in our “core strength” areas.

EVC & Provost Wartella feels that the Global Studies Major is a step in the right direction but that many more initiatives need to be developed and we need to offer a larger number of courses than currently taught on campus with international content or international perspective. There are many opportunities to internationalize our entire curriculum such as developing dual degree programs. For example, curricula taught jointly by UCR faculty at partner universities worldwide, and add additional work and study abroad opportunities for our students. Currently, fewer than two hundred UCR students participate in EAP at any one time. This is due to the fact that many students cannot afford to study abroad; many have to work full-time to pay their college expenses, many are first generation college students whose families expect them to stay in one place.

An International Advisory Committee has recently been appointed to address these and other important reasons. The committee includes 18 faculty and 10 staff with interests and involvements in internal programs and activities. Their charge is to develop a strategic plan of programs both overseas and on campus. This committee will:

- have a profound effect on the future direction of international initiatives at UCR
- lay a strong foundation for UCR to become a top-ranked global research university
- work closely with the Academic Senate through its Committee on International Education, chaired this year by Professor David Pion-Berlin
- require and seek the endorsement and support of the Academic Senate in fulfilling its important charge
- be chaired by Dr. Joe DiGregorio, former Vice Provost for International Partnerships, English-as-a-Second Language, and University Extension at Georgia Tech; former Associate Professor and Associate Dean for International Programs at Penn State.

ANNOUNCEMENT BY THE SECRETARY PARLIAMENTARIAN: Professor J. Sims (stand-in for Secretary-Parliamentarian Professor R. L. Russell) announced that the election report was found on page 6 of the full agenda.
ANNOUNCEMENTS BY THE CHAIR: Chair Martins-Green acknowledged and welcomed Professor Richard Luben as Vice Chair of the Academic Senate and thanked him for his efforts.

Dr. Martins-Green was pleased to report that the first Annual Retreat of the Academic Senate was very successful. It brought together the committee chairs both present and last years to learn best practices and exchange ideas. Guests included George Blumenthal, immediate past Chair of the Academic Council, Chancellor Cordova, Executive Vice Chancellor and Provost Wartella, Vice Provost Lord of Academic Personnel, and Vice Chancellor Bolar of Academic Planning and Budget. The roundtable discussion from the retreat can be found on the Academic Senate website. Faculty are encouraged to frequently check the Senate website as there are many important issues posted, including the Newsletter. Also, faculty are encouraged to let the Senate Staff Newsletter editor, Sherry Gonzalez know of any awards or items of interest so that these can be included and publicly posted on the Senate website.

Some other issues Chair Martins-Green mentioned were goals for coming years, MySenate website and incorporating the senate website in the near future, electronic files, and an effort to continue the effectiveness to assist various committees. Also, discussed was curriculum reform, the Committee on Educational Policy’s efforts to develop a policy for undergraduate program reviews and an ad hoc committee reviewing general education requirements, chaired by Professor V. Nyitray with two vice chairs, Professor B. Hyman and Professor M. Molle to develop ways to better engage students and advise them on how to succeed. A report will be forthcoming in Spring.

Another ad hoc committee on Summer session, chaired by Professor J. Childers has been formed.

First year experience report is being put together

The Committee on Preparatory Education Professor D. Willis, Chair, is revising their report on requirements of preparatory education.

The Undergraduate Council chaired by Professor T. Paine is working on a poll and review of undergraduate advising and a report on their recommendations is forthcoming.

As a result of the faculty meetings held after the Division meetings, the discussion has come up that faculty feel their issues are not being focused on by the administration. The Chancellor is attempting to make their voices heard.

An initiative on the University Club is underway. The University Club has the support of the Chancellor and the Executive Vice Chancellor and Provost. The University Club Planning Committee is working with Tim Ralston of Capital Planning and Gretchen Bolar’s office to come up with a plan and to raise funds.

Another item that was brought up at the retreat was an issue of faculty advancement. An ad hoc committee chaired by Professor A. Walker and made up of past members of CAP has been formed to become more interactive with Vice Chancellor Lord and the Office on Academic Personnel.

Chair Martins-Green touched upon Graduate Education and how we are focusing on bringing the best students here to UCR. She also mentioned that the WASC accreditation is going on and the Senate supports the efforts and will contribute as needed.

The Child Care facility is presently under discussion as is improving the Senate and administration communication to strengthen shared governance. There being no further questions, the order of the meeting was continued.
SPECIAL ORDERS:

I. **Consent Calendar**: The Consent Calendar was adopted with unanimous consent.

II. **Reports of Standing Committees**: The Reports were adopted with unanimous consent

REPORTS OF STANDING COMMITTEES AND FACULTIES:

A. Professor J. J, Sims, acting Secretary-Parliamentarian, and acting on behalf of the Committee on Rules and Jurisdiction presented and moved adoption of the proposed change in the Bourns College of Engineering bylaw ENR 3.2.1. The motion was seconded and unanimously adopted.

B. Professor J. Sims, acting Secretary-Parliamentarian, and acting on behalf of the Committee on Rules and Jurisdiction presented and moved adoption of the proposed change in bylaw 8.24 and 8.2.2.1 (Committee on Preparatory Education). The motion was seconded and unanimously adopted.

There being no further business, the meeting adjourned at 3:25 p.m.

Chair Martins-Green invited the faculty to take a brief break and stay for the faculty meeting immediately following.

ATTEST:

J. J. Sims, acting Secretary-Parliamentarian
Riverside Division of the Academic Senate

Marlene Odel
Recording Secretary