

The Colors of Money

Gretchen Bolar

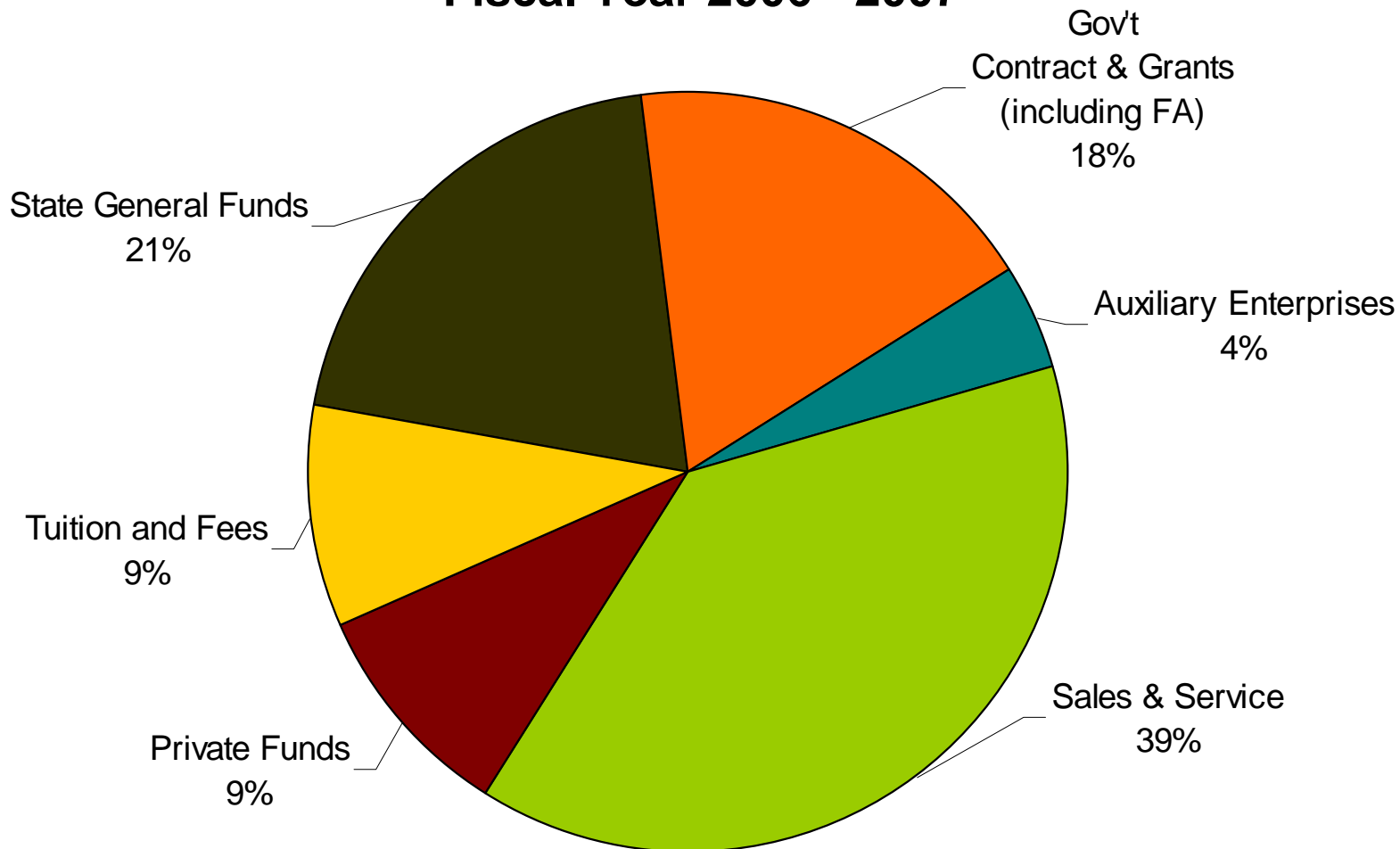
Vice Chancellor, Academic Planning & Budget

October 2, 2008

Current Fund Expenditures – Systemwide

(Dollars in Thousands)

Fiscal Year 2006 - 2007

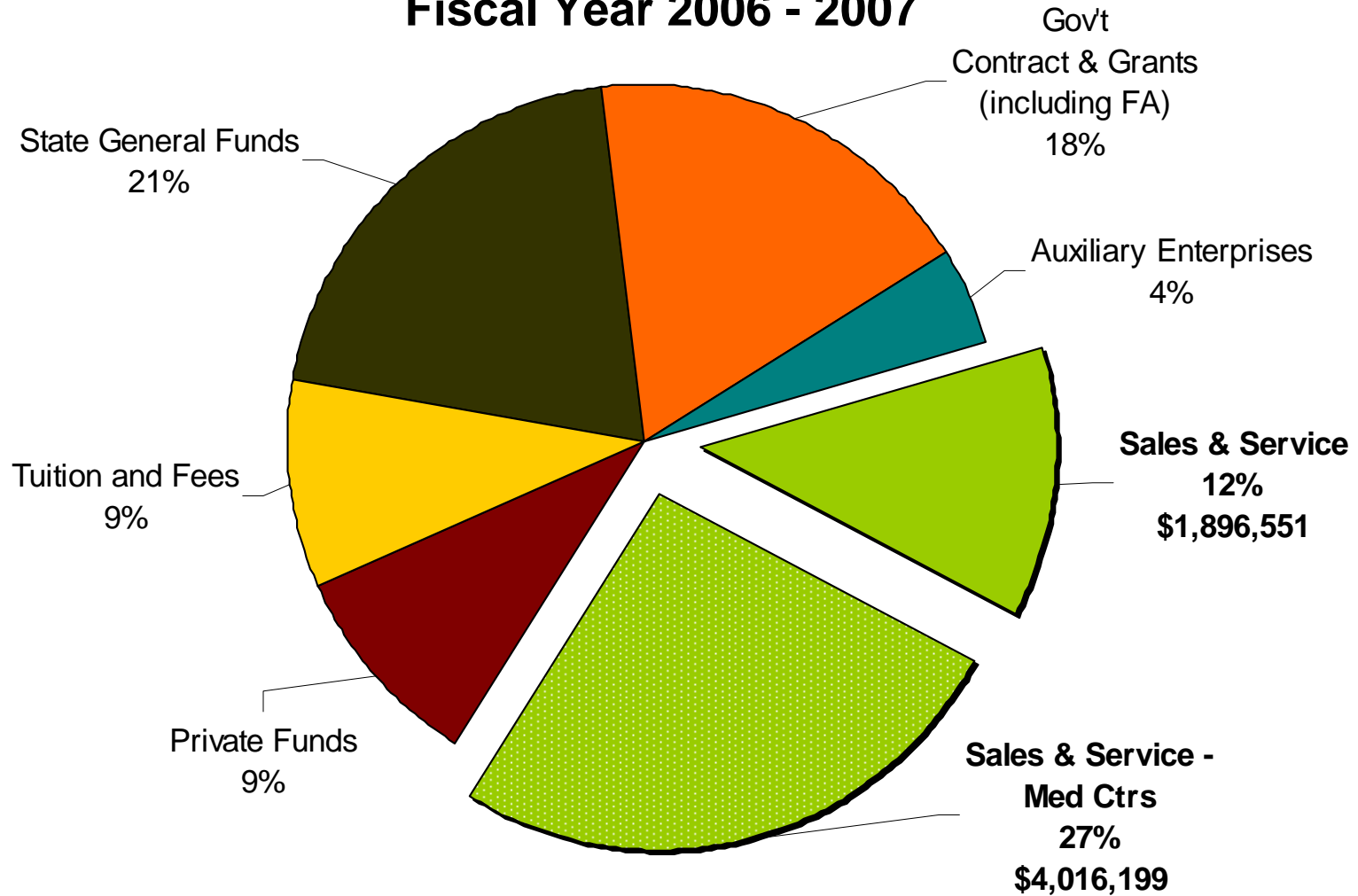


\$15,417,969

Current Fund Expenditures – Systemwide

(Dollars in Thousands)

Fiscal Year 2006 - 2007

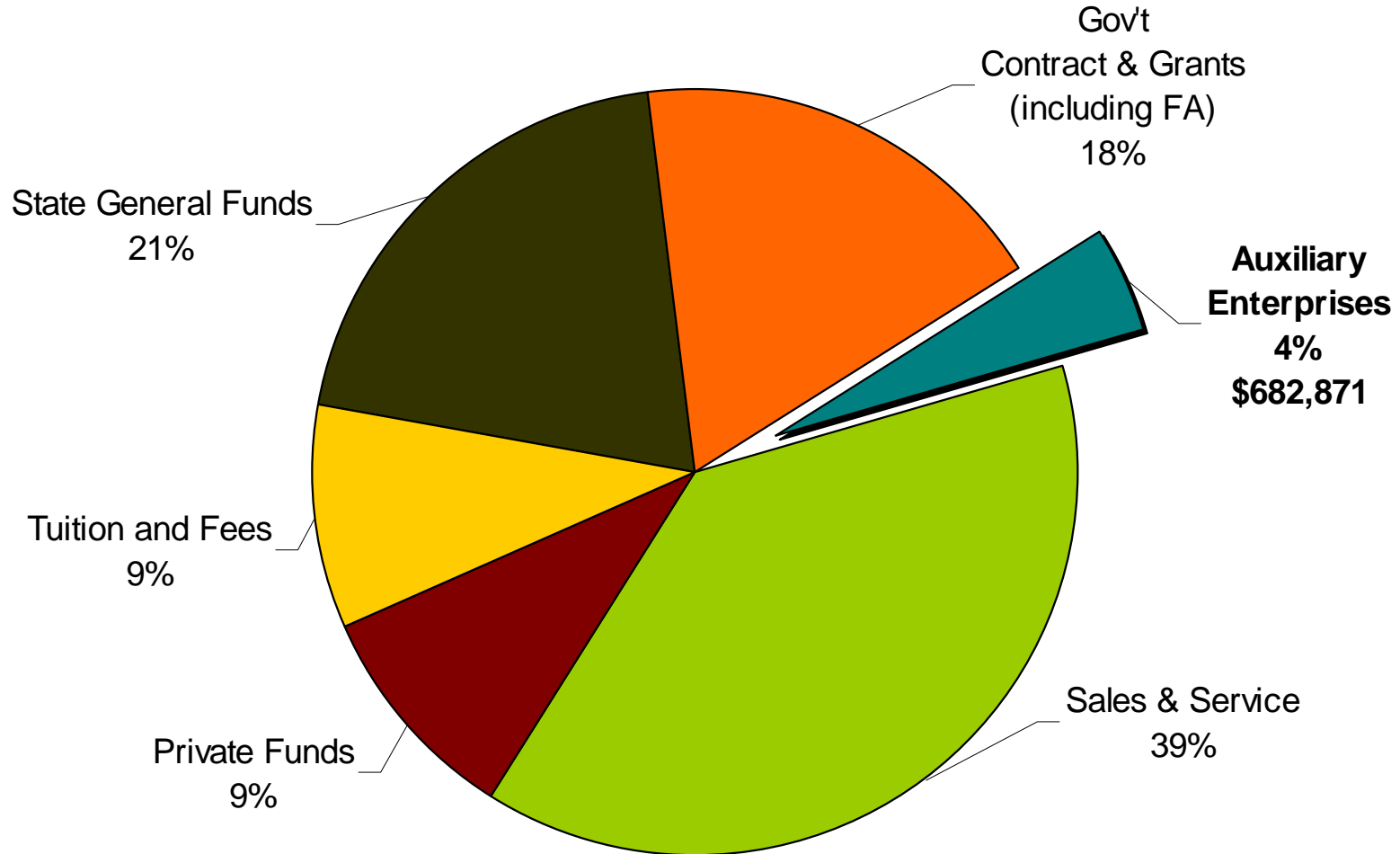


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Fiscal Year 2006 - 2007

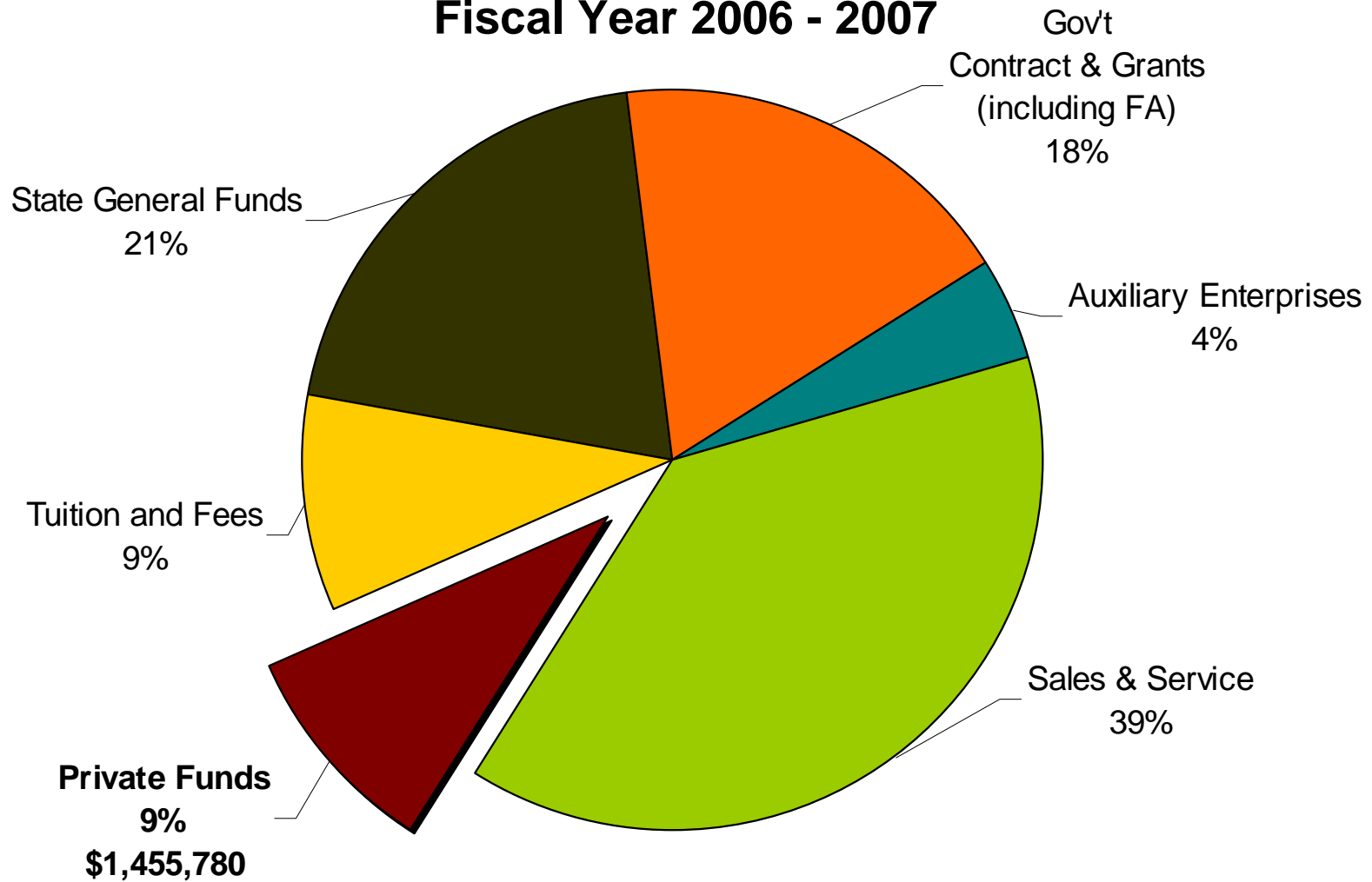


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Current Fund Expenditures – Systemwide

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Fiscal Year 2006 - 2007

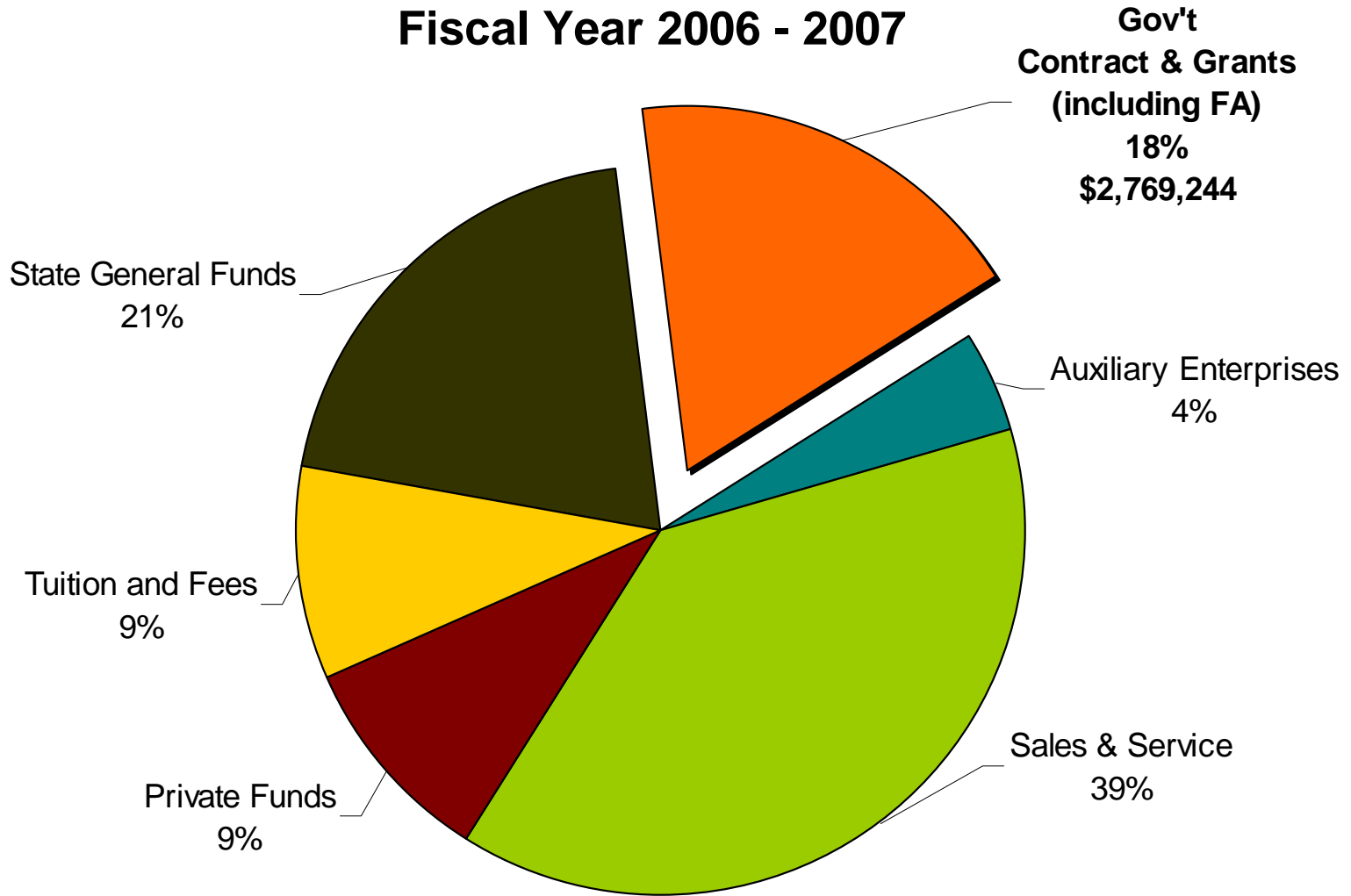


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(Dollars in Thousands)

Fiscal Year 2006 - 2007

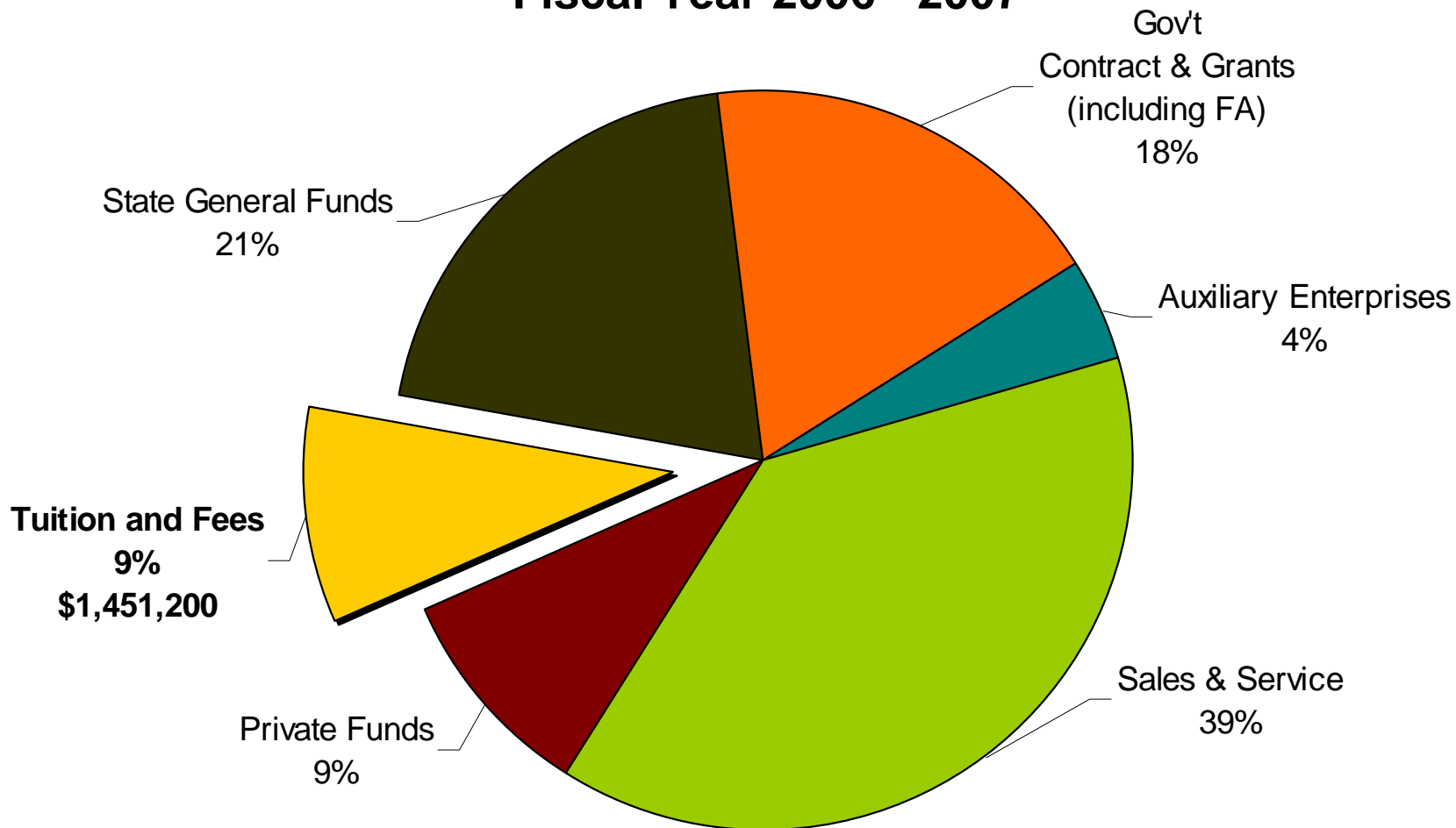


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Fiscal Year 2006 - 2007

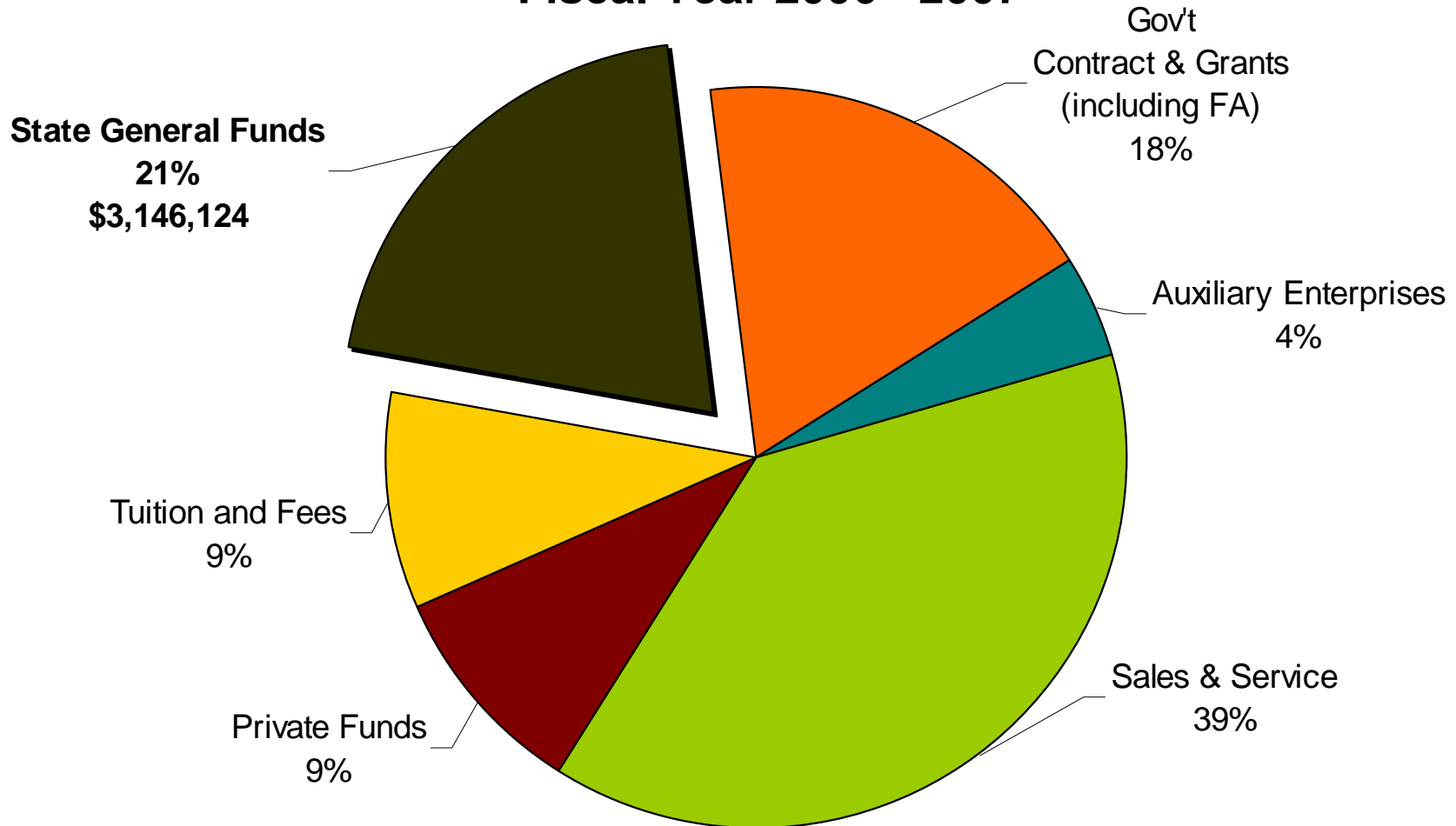


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Fiscal Year 2006 - 2007

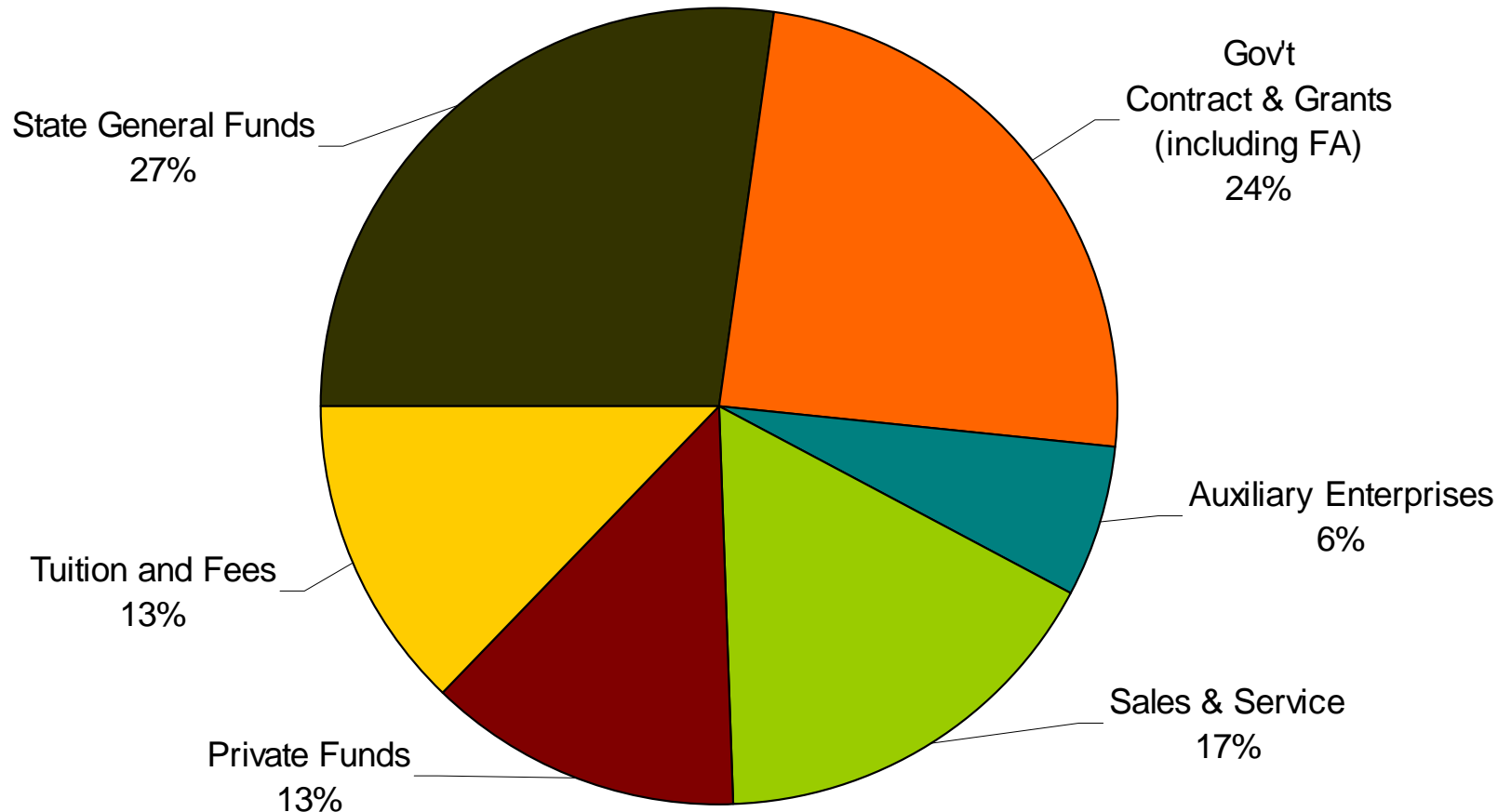


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Current Fund Expenditures – Systemwide

(Dollars in Thousands)

Fiscal Year 2006 - 2007

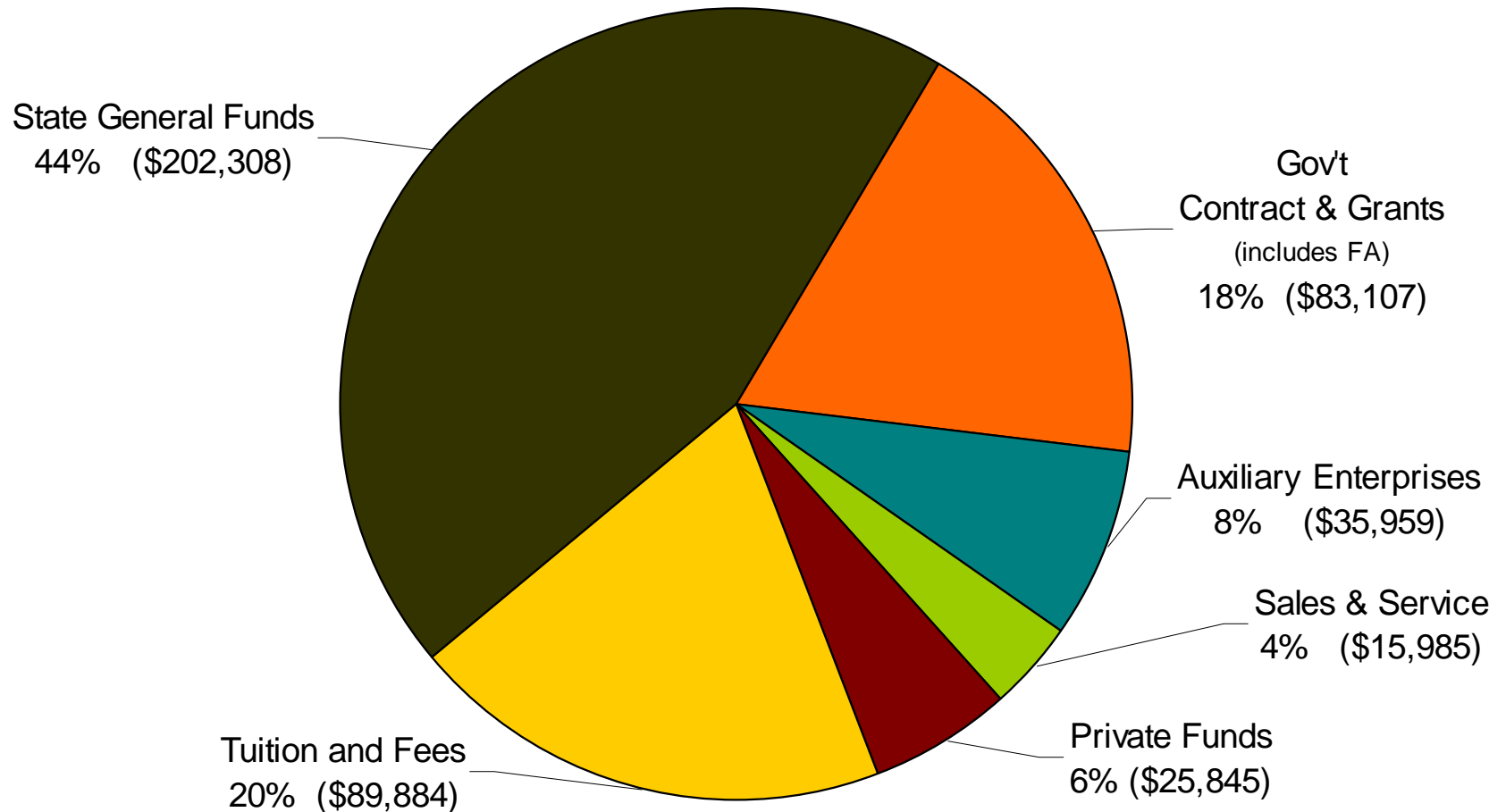


\$11,337,860 (excluding Medical Centers)

Current Fund Expenditures - UCR

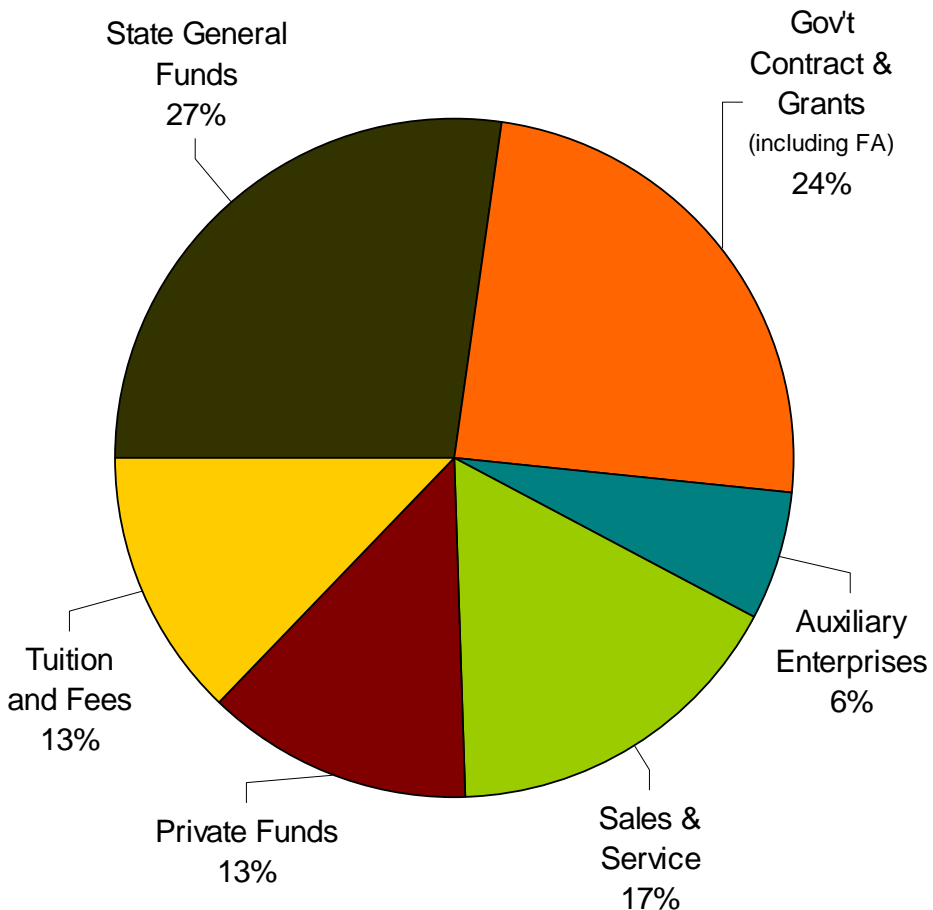
(Dollars in Thousands)

Fiscal Year 2006 - 2007

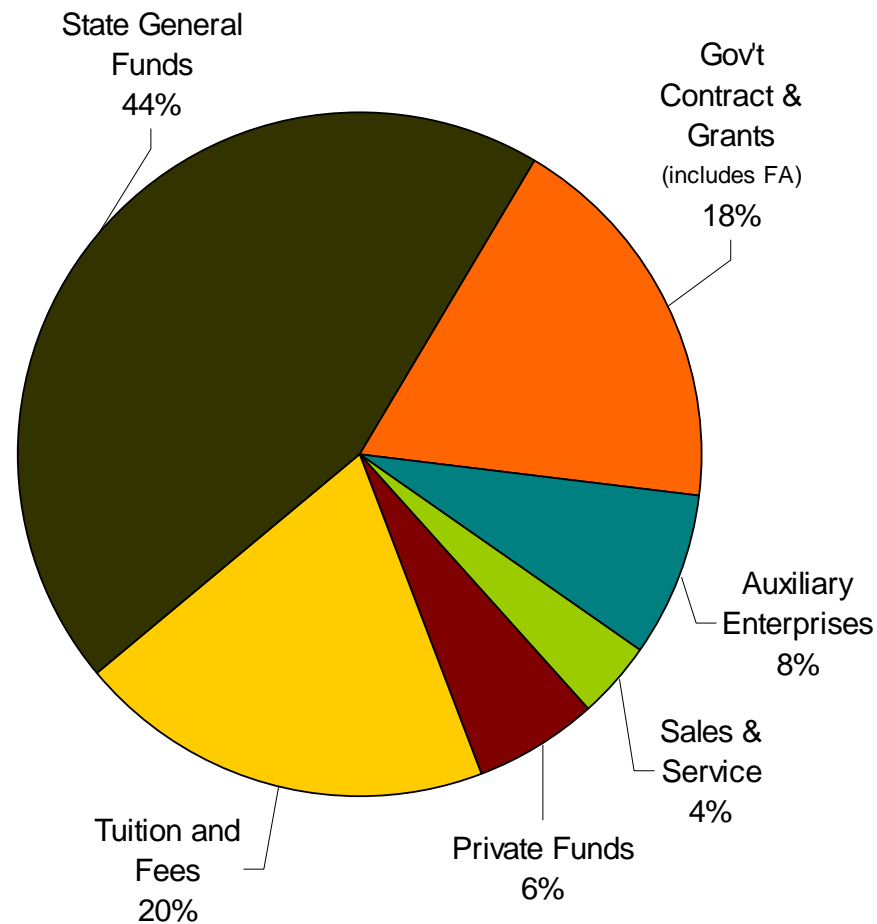


\$453,088

Current Fund Expenditures - Compare



Systemwide
(excluding Med Ctrs)



UCR

Summary of Revenues - UCR

SUMMARY OF REVENUES BY PRIMARY BUDGETING CONTROL

<i>Fund Groupings</i>	<i>Examples</i>	<i>Primary Budgeting Control</i>
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Sales & Service	Printing, Fleet Services, Analytical Chemical Instrumentation Facility, Vivaria	Department
Principal Appropriated	Off-the-Top Funds, Educational Funds, Opportunity Funds, STIP	Campus

Auxiliary Enterprises	Housing, Food Services, Parking, Bookstore	Department
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Private Contracts & Grants	Foundation and Other Private Sponsors Processed Via Sponsored Project Administration	Principal Investigator
Gifts and Endowments	Foundation and Other Private Donors	Gift Recipient

Federal Appropriations	Hatch Act, Regional Research Fund	Department
Federal Contract & Grants	Awards Processed Via Sponsored Project Administration	Principal Investigator
Special/Specific State Appropriations	Student Financial Aid, Equipment and Instructional Support, Tobacco and Breast Cancer Research	Campus/Principal Investigator
State Agencies	Awards Processed Via Sponsored Project Administration	Principal Investigator
Local Government	Awards Processed Via Sponsored Project Administration	Principal Investigator

Education Fees		Campus
Registration Fees		Campus
Professional School Fees	Management and Medical Students	School/Division
University Extension		University Extension
Other Student Fees	Course Material Fees, Referendum Fees	Department

General Funds	General Funds, Instructional Technology, Student Academic Prep Programs, Non-Resident Tuition	Campus
Other General Funds	Water Resource Center, Salinity Drain Research, Industry/UCR Coop (DIMI), Deferred Maintenance	Principal Investigator/Department

37.6%

62.4%

A. Registration Fee Advisory Committee

1. Registration Fees
2. Student Services Fees



B. Academic Planning and Budget Process

1. General Funds (including converted Educational Fees)
2. Designated Allocations from the State/UCOP
(Instructional Equipment Replacement, Internet II Funds)
3. Non-state Funds



C. Policy-driven Allocations

1. Facilities and Administrative Cost Recovery (ICR)
2. Initial Complements

- University Registration Fee is a University wide mandatory charge assessed against each registered resident and nonresident student. (UCR's July 1, 2008 Budget ~ \$15.5M)
- May be used to support services which benefit the student and which are complementary to, but not a part of, the instructional program
- Programs include, but are not limited to, operating and capital expenses for services related to the physical and psychological health and well-being of students; social and cultural activities and programs; services related to campus life and campus community; and educational and career support

Timeline of Registration Fee Advisory Committee

- November:** Introduction and Nomination of Vice Chair, Subcommittee Training
Council on Student Fees Meeting
Budget Call Letter to Registration Fee Budget Holders
- December:** Budget Request and Addendum Due
- January:** Budget Request and Addenda Disbursed to Members
Subcommittees Review/Evaluate Each Assigned Program
- February:** Council on Student Fees Meeting
Report on Status of Registration Fee Budget by VC Bolar
Deadline to submit Subcommittee Reports
- March:** Review Budget Requests and Subcommittee Reports
Budget Deliberations- Public Hearings w/ Directors
- April:** Council on Student Fees Meeting
Submission of Preliminary Recommendations to Directors
Appeal Process and Determination of Final Recommendations
- May:** Present Recommendations to Chancellor and EVC
APB Provides a Detailed Analysis of Recommendations to Chancellor and EVC
- June:** Budget Holders Notified of Chancellor's Final Decisions

Registration Fee Process

Registration Fee Advisory Committee Allocations Permanent and Temporary Amounts FY 2006-07 through FY 2008-09

Department	FY 2006-07		FY 2007-08		FY 2008-09	
	Perm	Temp	Perm	Temp	Perm	Temp
African Student Programs	\$0	\$10,000	\$3,000	\$10,820	\$0	\$14,395
Asian Pacific Student Programs	\$0	\$0	\$0	\$10,250	\$0	\$14,620
Campus Health Center	\$66,114	\$87,138	\$53,838	\$589	\$29,453	\$16,900
Career Services Center	\$0	\$40,200	\$0	\$40,400	\$0	\$72,365
Chicano Student Programs	\$0	\$11,226	\$0	\$7,232	\$0	\$19,367
Child Development Center	\$5,898	\$0	\$47,075	\$3,500	\$0	\$0
Counseling Center	\$19,486	\$36,625	\$34,575	\$7,264	\$6,600	\$7,200
Cultural Events	\$0	\$11,500	\$0	\$11,500	\$0	\$0
Dean of Students	\$0	\$31,644	\$23,407	\$35,785	\$2,500	\$62,123
Graduate Student Association	\$1,934	\$2,424	\$2,704	\$1,800	\$3,721	\$0
Intercollegiate Athletics	\$0	\$169,100	\$0	\$148,100	\$25,600	\$145,138
International Education Center	\$0	\$0	\$17,895	\$6,714	\$3,452	\$23,500
International Services Center	\$0	\$11,911	\$0	\$0	\$0	\$0
KUCR	\$0	\$46,918	\$0	\$22,564	\$19,293	\$2,599
Learning Center	\$10,930	\$52,056	\$7,527	\$8,208	\$0	\$0
LGBT Resource Center	\$0	\$3,000	\$0	\$11,320	\$0	\$15,120
Native American Student Programs	\$0	\$9,093	\$0	\$26,578	\$0	\$15,106
Recreation	\$0	\$0	\$0	\$9,300	\$104	\$8,000
Reg Fee Mental Health Funds	\$0	\$0	\$0	\$327,243	\$249,930	\$152,310
Student Judicial Affairs	\$0	\$9,900	\$32,348	\$8,600	\$13,949	\$10,500
Student Life	\$0	\$83,383	\$50,373	\$64,006	\$8,011	\$90,784
Student Special Services	\$19,798	\$62,848	\$0	\$72,753	\$15,289	\$8,589
University Band	\$0	\$2,000	\$5,600	\$42,998	\$0	\$24,549
VCSA - Technology Services	\$0	\$0	\$0	\$41,294	\$36,108	\$0
Women's Resource Center	\$65	\$15,716	\$1,100	\$23,203	\$0	\$32,238
Total	\$124,225	\$696,682	\$279,442	\$942,021	\$414,010	\$735,403

Timeline of Major Events in a Planning & Budget Process

October: Executive Strategic Planning Retreat

November: Campus Call Letter is Distributed

**November-
January:** Academic Planning & Budget Staff Contact and Consult with Organizations in the Preparation of Planning Documents

January: Comprehensive Planning Documents are Due to Executive Vice Chancellor and Provost

February: Vision Presentations – Chancellor, EVC&P, Chair Academic Senate, Chair CPB and all Budget Holders

**February-
March:** Fact Finding and Follow-up with Organizations

March: Individual Budget-Holder Hearings and Discussions - Chancellor, EVC&P, VCAPB, Chair Academic Senate, and Chair CPB

May: Input/feedback to Executive Vice Chancellor and Provost Wartella from the Academic Senate Committee on Planning & Budget

June: Final Decisions are Announced Contingent upon the Conclusion of the State's Budget Process and Budget Allocation Letters are sent

RESOURCES ASSOCIATED WITH ENROLLMENT INCREASES

Budgeted Student/Faculty Ratio @ 18.7 - 1

CALIFORNIA RESIDENTS SOURCES

	<u>Amount per Student</u>		<u>Budgetary Control</u>
State Funds (MCOI)	\$8,585		Campus
Educational Fees <i>(Net of Financial Aid)</i>	\$3,411		Campus
Registration Fees	\$786		Campus
Professional School Fees (Business/Medical) <i>(Net of Financial Aid)</i>	\$10,235 *		Dean

NON-RESIDENTS SOURCES

	<u>Amount per Student</u>		<u>Budgetary Control</u>
State Funds (MCOI)	\$0		Campus
Educational Fees <i>(Net of Financial Aid)</i>	\$3,411		Campus
Non-Resident Tuition	\$14,694 **		Campus
Registration Fees	\$786		Campus
Professional School Fees (Business/Medical) <i>(Net of Financial Aid)</i>	\$10,235 *		Dean

* Amount reflects Business Fee. Medical fee is \$14,004.

** Amount reflects Graduate Academic.

Example of Enrollment Growth Resource Allocations For California Residents

Enrollment Growth FTE	200	
New Faculty FTE @ 18.7-1	10.70	
New TA FTE @ 44-1	4.55	
Marginal Cost Funding (State Resources) *	\$8,585	
Marginal Cost Funding (Student Fees) *	\$3,411	
	<i><u>Dollars</u></i>	<i><u>% of Total</u></i>
Total General Funds	1,717,000	71.57%
Total Student Fees	682,000	28.43%
Total Resources	\$2,399,000	
<u>Uses</u>		
Faculty Salaries for 10.70 FTE @ \$53,800	575,660	24.00%
Faculty Benefits for 10.70 FTE @ 20%	115,132	4.80%
Generic Support for 10.70 FTE @\$5,000	53,500	2.23%
4.55 FTE Teaching Assistants (Salary, EB, FR, GSHIP)	225,430	9.40%
Library Allocation @\$600/FTE	120,000	5.00%
Total Uses	\$1,089,722	
Balance Available	\$1,309,278	54.58%

Note: Registration Fees are allocated annually based on the recommendations of the Registration Fee Advisory Committee as an outcome of its annual budget review process.

Example of Enrollment Growth Resource Allocations For Non-Residents

Enrollment Growth FTE	100	
New Faculty FTE @ 18.7-1	5.35	
New TA FTE @ 44-1	2.27	
Marginal Cost Funding (State Resources) *	\$0	
Marginal Cost Funding (Student Fees) *	\$3,411	
Non-Resident Tuition *, **	\$14,694	
	<i><u>Dollars</u></i>	<i><u>% of Total</u></i>
Total General Funds	0	0.00%
Total Student Fees	341,000	18.84%
Total Non-Resident Tuition	1,469,400	81.16%
Total Resources	\$1,810,400	
<u>Uses</u>		
Faculty Salaries for 5.35 FTE @ \$53,800	287,830	15.90%
Faculty Benefits for 5.35 FTE @ 20%	57,566	3.18%
Generic Support for 5.35 FTE @\$5,000	26,750	1.48%
2.27 FTE Teaching Assistants (Salary, EB, FR, GSHIP)	112,467	6.21%
Library Allocation @\$600/FTE	60,000	3.31%
Total Uses	\$544,613	
Balance Available	\$1,265,787	69.92%

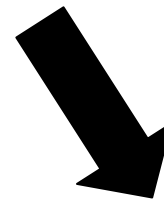
Note: Registration Fees are allocated annually based on the recommendations of the Registration Fee Advisory Committee as an outcome of its annual budget review process.

* Based upon 2007-08 allocation values.

** Amount reflects Graduate Academic.

Support Allocation Based on Permanent Support Budget

Balance Available for Allocation (based on 200 new California Residents)
\$1,309,278
1.25% of Permanent Support Budgets



\$569,566
Distributed to
Schools and Colleges
(6 total)

\$739,713
Academic and Administrative
Support Units
(11 total)

Chancellor's Resources Non-State Funds - Sources and Uses Estimates as of September 19, 2008

Fund	General Uses	2006/07 Actuals	2007/08 Actuals	2008/09 Estimate	2009/10 Estimate
Gift Fees	Advancement, general discretionary	811,000	800,000	500,000	500,000
Administrative Cost Recovery	General campus use	1,560,954	1,673,825	2,159,577	2,267,556
STIP	Advancement, Building payments, general discretionary	1,032,215	1,225,334	1,350,000	1,350,000
Ground Leases	General discretionary	100,000	60,000	110,000	110,000
SPRINT	C&C, VPUE - Student Success	-	300,000	600,000	600,000
Pouring Rights (Pepsi)	Athletics, general discretionary	250,000	-	*	*
Employee Support Program	Staff / Faculty Health and Welfare	691,000	765,000	791,000	830,550
Financial System Assessment	Assessed to campus to pay for financial system	247,088	247,088	247,088	247,088
Quickturn Royalties		13,500	7,125	9,000	9,000
Vending Machine Commissions	Funds received from snack machines	5,700	7,400	7,500	7,500
Endowment	Marion Miller Endowment	31,831	33,184	34,927	35,626
Approximate Annual Value		4,743,288	5,118,956	5,809,092	5,957,319

*Current pouring rights contract is expiring. New contract is in final negotiation.

How Federal Cost Recovery is Allocated

Garamendi: Amount received by campus is based upon research occurring in specific campus buildings or facilities. Funds are used for revenue bond repayment for acquisition, construction, renovation, equipping and maintaining designated research facilities. Research facilities require prior approval by UC Board of Regents and the State of California.

After Garamendi, the campus receives 94% of the actual Federal F&A cost recovery from which the following allocations are made:

Off-the-Top (6975X): 19.9% of F&A cost recovery (after Garamendi). Funds used to cover some of the costs associated with providing contract and grant administrative and support services (ex: Research Affairs, C&G Accounting).

Opportunity Funds (074XX): Amount equals 45% of the remaining 80.1% (36% of total) of F&A cost recovery-after Off-the-Top & Garamendi.

UC General Funds (19933): Amount equals 55% of the remaining 80.1% (44% of total) of F&A cost recovery-after Off-the-Top, Garamendi, and Opportunity Funds. This becomes part of UCR's base General Fund budget.

ALLOCATION OF FEDERAL AND PRIVATE LOCAL COST RECOVERY FUNDS

A campus policy governs the allocation of all Federal cost recovery (Opportunity and Off-The-Top Funds), and Private and Local contract and grant cost recovery (Educational Funds) received by the campus. This policy divides the allocation of Opportunity Funds, Off-The-Top Funds, and Education Funds into four groups:

- *Pre-Group I, II, and III Genomics ICR Set-Aside is a Garamendi-like set-aside for the purpose of funding campus capital investments,*
- *Group I consists of programs which the Office of the President or the Chancellor have mandated be funded with these sources,*
- *Group II consists of those departments which provide direct support to the research effort of the campus, and*
- *Group III consists of Schools and Colleges that engage in research activities that generate Federal and Private/Local indirect cost recovery*

Governing Campus Policy:

A Policy for the Allocation of Federal and Private/Local Indirect Cost Recovery Funds (Facilities and Administrative Costs)

http://apb.ucr.edu/bud_res/docs/NewICRPolicyFY07-08rev12-07.pdf

FY 2007/08 F&A ALLOCATION SUMMARY AND PRIOR ALLOCATION HISTORY

	FY 2005-06	FY 2006-07	FY 2007-08
<i>Sources for Allocation</i>			
Private/Local	\$2,064,695	\$1,778,057	\$1,790,764
Federal	5,904,435	6,038,891	6,587,948
Total Sources	\$7,969,130	\$7,816,948	\$8,378,712
<i>Allocations</i>			
Genomics F&A Set-Aside	\$943,283	\$863,940	\$1,392,476
Group I Allocation	835,007	840,369	846,076
Group II Allocation	3,607,680	3,981,075	4,362,374
Group III Allocation	2,583,160	2,131,564	1,777,787
Total Allocations	\$7,969,130	\$7,816,948	\$8,378,712

FACULTY RECRUITMENT FUNDING

The Faculty Recruitment Package Policy establishes the amount and the manner in which Chancellorial funding will be provided to the Schools and Colleges for faculty recruitment packages, also known as Initial Complements. This policy applies to General Fund I&R faculty FTE only.

Governing Campus Policy:

The University Of California, Riverside Faculty Recruitment Package Policy --
A Policy on Chancellorial Support for Faculty Recruitment Packages

[http://apb.ucr.edu/bud_res/docs/Faculty%20Recruitment%20Policy%20\(effective%207-1-07\).doc](http://apb.ucr.edu/bud_res/docs/Faculty%20Recruitment%20Policy%20(effective%207-1-07).doc)

Policy-Driven Process - Initial Complements

Chancellorial Support for Faculty Recruitment Packages Summary of Category A and B Support

School/College	Category A	Category B	Combined
Anderson Graduate School of Management	\$ 6,500	\$ 15,000	\$ 21,500
Bourns College of Engineering	\$ 6,500	\$ 174,000	\$ 180,500
College of Humanities, Arts, and Social Sciences	\$ 6,500	\$ 21,500	\$ 28,000
College of Natural and Agricultural Sciences	\$ 6,500	\$ 182,000	\$ 188,500
Division of Biomedical Sciences	\$ 6,500	\$ 167,000	\$ 173,500
School of Education	\$ 6,500	\$ 13,000	\$ 19,500